









TANDA BAY Next Generation Metro





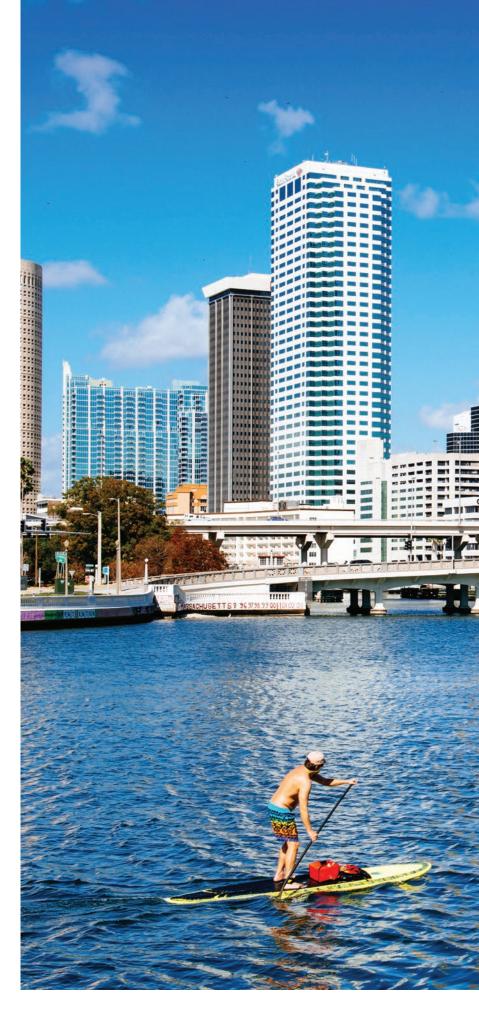




WELCOME TO TAMPA BAY

BY LAND, SEA OR AIR.

Strategically located on the west coast of Florida, we deliver a cost-competitive business environment, a high tech workforce and world-class infrastructure and amenities. We are the ideal North American destination to provide your business with access to Latin America and the growing markets of the Southeast United States, including the densely populated Central Florida region.





INTRODUCTION

COMMUNITY PROFILE

Tampa Bay generally refers to the Tampa Metropolitan Statistical Area (MSA), which includes the principal cities of Tampa, St. Petersburg and Clearwater and the counties of Hillsborough and Pinellas in which they are located. Pasco and Hernando counties are also in the MSA.

We are the 18^{th} largest metro area in the United States, and the second largest in Florida, a rapidly growing state with the 18^{th} largest economy in the world.

CORPORATE PRESENCE

Tampa Bay is powered by top companies with local roots and global impact. Some of the most recognized names in international business have a presence here, spanning a diverse assortment of industry sectors.

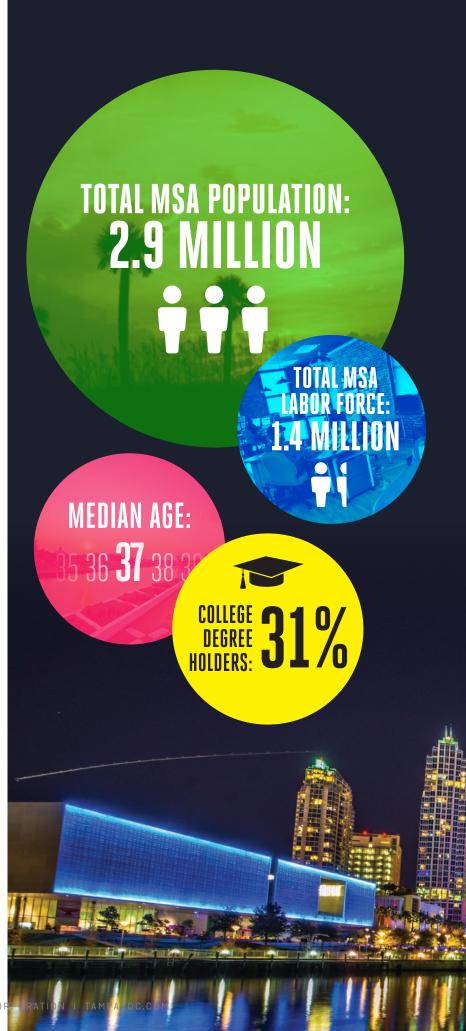
TAMPA-ST. PETERSBURG-CLEARWATER MSA





Tampa Bay is one of the hottest markets in the country for corporate expansion and relocation. As of the end of fiscal year 2015, roughly **350** companies have invested in our community, creating over **29,000** new jobs and more than **\$1.8** billion in capital investment.

- → Ashley Furniture Industries selects Tampa for Ashcomm, LLC, its new U.S. e-commerce headquarters
- ➡ Bristol-Myers Squibb opens North America Capability Center in Tampa
- → Johnson & Johnson chooses Tampa for North American shared services headquarters



MAJOR EMPLOYERS IN TAMPA BAY

- Amazon
- Bausch + Lomb
- Bloomin' Brands
- **Bristol-Myers Squibb**
- CAE
- Citi
- Coca-Cola Refreshments
- Cognizant
- Covidien
- **DTCC**
- **GE Aviation**
- Gerdau
- Honeywell
- **HSN**
- Jabil
- James Hardie
- JPMorgan Chase

- Johnson & Johnson
- MetLife
- **Morgan Stanley**
- The Mosaic Company
- **New York Life**
- Nielsen
- **Progressive** Insurance
- **PwC**
- **Raymond James Financial**
- Raytheon
- **Sykes**
- **Tech Data**
- USAA
- **Valpak**

FAST FACT

THE TAMPA-ST. PETERSBURG-CLEARWATER MSA IS PROJECTED TO GROW NEARLY SIX PERCENT IN THE NEXT FIVE YEARS AND MORE THAN 29 PERCENT BY 2040.



OUALITY LIFESTYLE

- Our lifestyle and affordability make it easy to attract and retain top talent.
- We offer three distinct downtown business districts and 35 miles of the best beaches in the world.
- The cost of living index in the Tampa metro area (91.6) is the lowest among all major markets in the Southeast U.S.
- The median home price is \$173,900.
- We've been named a top five moving destination for three years in a row.
- Tampa is ranked one of "America's 50 Best Cities" and scores in the Top 20 for "Most Livable Cities in America."
- Money magazine ranked Tampa the top city in the Southeast and one of the five best places to live in 2015.







TESTIMONIAL ◆◆

Ashcomm, LLC

"We found everything we were looking for here: a rich supply of local e-commerce professionals, the perfect building to house our U.S. e-commerce headquarters as well as other retail operations, and the opportunity to contribute to the revitalization of Ybor City."

— Todd Wanek, CEO, Ashley Furniture Industries

MAJOR INDUSTRY SECTORS

TAMPA BAY IS A DRIVING FORCE BEHIND FLORIDA'S POSITION AS THE NUMBER ONE STATE FOR INNOVATION.

→ Leveraging our natural, intellectual and economic resources, we've developed competitive strengths across a diverse range of high tech, high-value industry sectors.

AVIATION AND AEROSPACE

Tampa Bay is the birthplace of commercial aviation and the headquarters of the National Aviation Academy, with an influential cluster of major aircraft and aircraft components manufacturers.

▶ TOP COMPANIES: Aerosonic, CAE, GE Aviation, L-3, Lockheed Martin.

DEFENSE AND SECURITY

As the site of MacDill Air Force Base and U.S. Special Operations Command, Tampa Bay is a leader in the growing convergence of defense and technology, a top location for defense contractors, and home to one of the largest veteran labor forces in the United States.

▶ TOP COMPANIES: General Dynamics, Harris Corporation, Honeywell, Northrop Grumman, Raytheon.

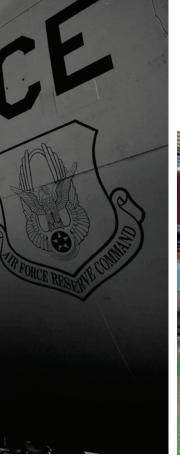
FINANCIAL AND PROFESSIONAL SERVICES

Tampa Bay is a strategic center of growth for the financial and shared services operations of major companies around the world. Nearly one in four business and information services firms in Florida are located within our region, including some of the biggest names in banking, finance, and insurance.

▶ TOP COMPANIES: Citi, DTCC, JPMorgan Chase, MetLife, New York Life, PwC, Raymond James Financial, TransferWise.



MAJOR INDUSTRY SECTORS





INFORMATION TECHNOLOGY

The Florida High Tech Corridor, anchored by the Tampa Bay region, is one of the top tech job hot spots in the United States. The various fields within the IT sector are wellrepresented throughout the Corridor's nearly 5,000 IT companies which employ more than 43,000 people and generate a total payroll of more than \$3.4 billion.

TOP COMPANIES: Cognizant, IBM, Syniverse, Tech Data, Tribridge.

LIFE SCIENCES AND MEDICAL DEVICES

Tampa Bay is a major market for Florida's fast-growing life sciences industry, which includes more than 5,400 companies and supports close to 80,000 jobs. Nearly 15 percent of Florida's biotech companies and 22 percent of the pharmaceutical and medical manufacturing workforce can be found in Tampa Bay.

TOP COMPANIES: Baxter, Bausch+Lomb, Bristol-Myers Squibb, ConMed Linvatec, Covidien, Johnson & Johnson.

MANUFACTURING

Tampa Bay has the second largest base of manufacturing employment in Florida, including more than 2,000 manufacturing firms employing over 60,000 people. From precise military specifications to the creation and development of medical devices and manufacturing in highly regulated industries, our businesses are advancing modern manufacturing technology and making an impact across the globe.

TOP COMPANIES: Chromalloy Castings, GE Energy Management, Jabil, James Hardie, Masonite, Transitions Optical.

SUCCESS STORY 🕾 THUNDERDOME

In 2015, military and civilian leaders launched Thunderdome, a unique innovation accelerator driven by United States **Special Operations** Command (USSOCOM), that positions Tampa Bay as the epicenter of development for new industrial, military, and consumer technologies.

A multidisciplinary partnership between academia, business and government, Thunderdome will align the technology transfer capabilities of our regional universities with the technology transfer offices of all service branches of the United States Department of Defense to create the largest pool of patents in the world.



CONNECTIVITY

WITH A MULTI-MODAL TRANSPORTATION SYSTEM THAT SUPPORTS NEARLY 20 MILLION RESIDENTS AND 100 MILLION VISITORS EACH YEAR, FLORIDA'S INFRASTRUCTURE IS RANKED #2 IN THE NATION. AND THE TAMPA BAY REGION IS ITS CENTRAL HUB.

→ TAMPA INTERNATIONAL AIRPORT (TPA), located just 15 minutes from Tampa's downtown business district, is one of the most convenient and efficient airports in the country for business travel. Recognized as the #2 airport in the U.S. by Condé Nast Traveler and Travel & Leisure magazines, TPA provides global access to 18.5 million passengers each year. The airport is currently investing in a \$1 billion expansion and renovation program, which will add a new off-site rental car facility, as well as a monorail, hotel and office buildings.

TPA offers nonstop access to major cities worldwide, with 257 daily departures to 80 domestic and international destinations, as well as world-class corporate aviation services with separate customs and border protection facilities.

International direct flights include service to major business destinations such as Frankfurt, London, Montreal, Ottawa, Panama City, Toronto, and Zurich. Tampa International Airport also provides direct service to three cities in Cuba and the Bahamas. >>

KEY DIRECT ROUTES FROM TAMPA INTERNATIONAL AIRPORT (TPA)*



FAST FACT™

THE MAXIMUM TIME DIFFERENCE BETWEEN TAMPA BAY AND ANY LOCATION IN NORTH AMERICA, SOUTH AMERICA OR EUROPE IS ONLY SIX HOURS. OUR CONVENIENT GEOGRAPHIC LOCATION WITHIN THE EASTERN TIME ZONE WILL ALLOW YOU TO EASILY CONNECT WITH BOTH YOUR HOME OFFICE AND YOUR TARGET CUSTOMERS DURING STANDARD BUSINESS HOURS.



OUR EXTENSIVE INTERSTATE NETWORK PROVIDES ACCESS TO MORE THAN 33 MILLION CONSUMERS WITHIN AN EIGHT-HOUR DRIVE.

TALLAHASSEE

>> Convenient and easy to navigate, ST. PETE-**CLEARWATER INTERNATIONAL AIRPORT (PIE)** served over 1.65 million passengers in 2015 and offers 50 nonstop flights to destinations throughout the United States and Canada.

PORT TAMPA BAY

PORT TAMPA BAY is the largest seaport in Florida in terms of both tonnage and geographic area, handling over 37 million tons of cargo per year and encompassing over 5,000 acres. Port Tampa Bay is the nation's closest deepwater gateway to the Panama Canal and an unparalleled point of connection to Latin America. It is also one of the most diverse seaports in the country with multiple lines of business providing a solid financial footing and supporting an aggressive capital investment program for new development.

The gateway for Central Florida's energy products, construction/building materials and consumer goods, Port Tampa Bay is also one of the world's premier fertilizer export ports, one of the largest shipbuilding and repair centers in the Southeast U.S. and a major homeport for cruise vessels.

The new Tampa Gateway Rail Terminal extends Port Tampa Bay's reach to the Midwest, Northeast, and other

U.S. destinations through the CSX Rail Network, and a five-year plan is now in place to invest \$380 million in docks, terminals and navigational improvements. This effort includes a phased build-out that will quadruple the size of the container terminal to more than 160 acres and introduce new post-Panamax gantry cranes.

JACKSONVILLE

ΜΙΔΜΙ

ORLANDO

TAMPA BAY

Large tracts of property with exceptional deep water, highway and rail access are also zoned and available for immediate manufacturing and industrial development.

DATA/TELECOMMUNICATIONS

Tampa Bay also features some of the most advanced data centers and communications networks in the country. With a high concentration of major financial services operations, our community is a frequent test market for the deployment of advanced technology, making local businesses among the first in the nation to access cutting edge infrastructure enhancements.

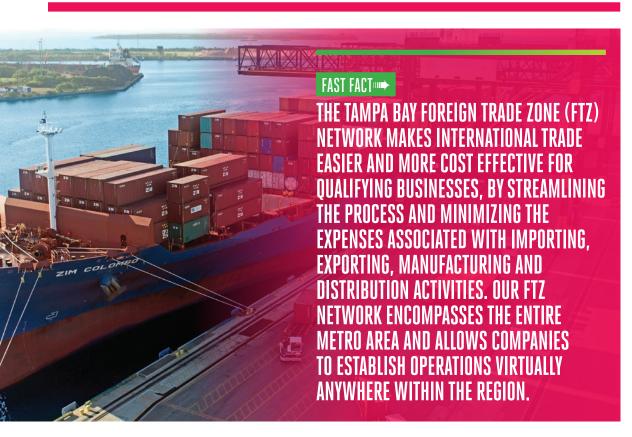




SUCCESS STORY 🛳 DTCC

DTCC originally selected Tampa as the site of a redundant operations center with 300 jobs a few years after September 11th impacted the New York financial markets. Now, a decade later, the site stands as a fullyintegrated business operations unit with nearly 1,000 staff and counting, who are conducting finance, legal, human resources, marketing, audit, and IT operations. Executives cited a knowledgeable workforce, educational resources. affordable cost of living, and support from local government as key factors in their decision to grow operations here.

GLOBAL REACH



HISTORY AND HERITAGE

Tampa Bay has a rich history of cultural diversity and multinational heritage. Generations of residents from Cuba, Italy, Spain, Germany and Greece were attracted by the opportunity to grow and prosper here, building the foundation for our strong, thriving economy.

We now have 134 different international ancestries represented within our community, and more than 17 percent of the population is bilingual.

INTERNATIONAL INVESTMENT

The Tampa Bay area is home to a reported 480 foreignowned companies from 41 nations, employing an estimated 41,500 workers. Our top investor nations include the United Kingdom, Canada, Germany, Japan and France.

Foreign companies interested in expanding or relocating to Tampa Bay will benefit from the hands-on assistance of our local economic development partners. These market experts can coordinate a variety of services on your behalf, including customized site searches for available buildings, information on projected taxes and operating expenses, as well as review your qualification for available incentives.

INTERNATIONAL TRADE

Tampa Bay is a top export location within the United States, and the second largest exporter in Florida, with merchandise shipments totaling \$5.8 billion in 2014, according to the U.S. Department of Commerce International Trade Administration.

More than one-third of exported goods went to Mexico, while other major export markets included Canada, Brazil, China, and the United Kingdom. Nearly 36 percent of exports from our region included >>

SUCCESS STORY 🕾 AMALIE OIL COMPANY

A tenant of Port Tampa Bay, Amalie Oil Company is North America's largest privately held producer of motor oils and industrial lubricants. Products include automotive oils, transmission fluids, brake fluids, coolants, etc. and are shipped to over 100 countries around the world and all U.S. states.



FLORIDA'S IATIN AMFRICA

The Tampa Bay/ Orlando I-4 Corridor super region is home to over 8 million people and welcomes over 60 million tourist visitors per year, making it a huge consumer market. The area has the largest concentration of distribution centers in Florida and is the fastest growing part of the state. Tampa Bay's close proximity to Latin America (and Asia via the expanded Panama Canal) makes it a perfectly situated platform to serve export markets throughout the hemisphere.

TESTIMONIAL 🗝 **BRISTOL-MYERS SQUIBB**

Bristol-Myers Squibb evaluated 50 U.S. metro areas before and ultimately choosing Tampa for its North America Capability Center. The Center houses scientists, IT experts, business and accounting managers, and human resource professionals in an experimental mix to help the global corporation become more efficient in delivering quality drugs to the marketplace.

"We saw this as an opportunity for us to gain experience in an area where we could be a life science employer of choice."

> — Lee Evans, Head of Bristol-Myers Squibb's North America Capability Center & Global Capability Center Operations

>> computer and electronic products, with other export categories including chemicals, transportation equipment, non-electrical machinery, and food products.

Once your business establishes a presence in Tampa Bay, we'll connect you with valuable community resources to help facilitate your access to Latin America and other growing trade markets.

TAMPA BAY EXPORT ALLIANCE

The Tampa Bay Export Alliance (TBEA) is a cooperative effort of the Tampa Hillsborough Economic Development Pinellas Corporation and County Economic Development. We work together to help Tampa Bay companies grow their business internationally.

The TBEA works closely with our federal, state and local entities to offer a seamless network of support, focusing on the particular needs of the companies and international stakeholders within our region. Cited by industry experts as a best-practice example of international partnership, the TBEA is a successful, sustainable and results-driven model for regional collaboration.

From informational sessions on doing business internationally, to trade missions and Gold Key matchmaking events, to market intelligence and export counseling, the TBEA offers the tools and resources to help you open new business channels via export and trade. Learn more at tampabayexportalliance.com

MAJOR FOREIGN-OWNED COMPANIES IN TAMPA BAY



Gerdau



CANADA

- → CAE USA, Inc.
- Cott Beverages, Inc.
- → Emera
- Stantec
- TD Bank
- → Valeant Pharmaceuticals



GERMANY

- → Bauer Foundation Corp.
- Brenntag Mid-South, Inc.
- IFCO Systems US
- Korber AG
- Kusser Granitwerke
- Linde
- Melitta
- Schauenberg
- Seitz, Inc.
- Siemens Industry Inc.
- → TÜV SÜD America, Inc.
- → Zeppelin Systems USA



FRANCE

- Bic
- Essilor
- L'Oreal



UK/IRELAND

- → AMEC Foster Wheeler
- → APAC Southeast
- **Atkins**
- James Hardie
- **TransferWise**
- Willis Towers Watson



SWITZERLAND

- → Ameropa North America
- Davidoff
- → Nestlé S.A.
- → Ruag Ammotec USA Inc.
- → UBS Financial Services, Inc.



Cardno



Cemex



NETHERIANDS

- → Aegon
- Nielsen

WORKFORCE

AN EXCEPTIONAL WORKFORCE IS THE CORNERSTONE OF OUR COMMUNITY, AND THE DEPTH AND BREADTH OF TALENT IN TAMPA BAY ENSURES YOU'LL FIND AN ABUNDANCE OF QUALIFIED CANDIDATES TO FULFILL YOUR **EMPINYMENT NEEDS**

→ Tampa Bay has the second largest labor base in Florida. We're one of the fastest growing metro areas in the country, and recognized as one of the best communities for millennials, a population segment that is growing 13 percent faster in Tampa Bay than the nation as a whole.

Our median age is 37 and over half of the population is between the ages of 18 and 54. Thirty-one percent of our residents have earned a bachelor's degree or higher, and our local colleges and universities produced over 35,000 new graduates in 2014.

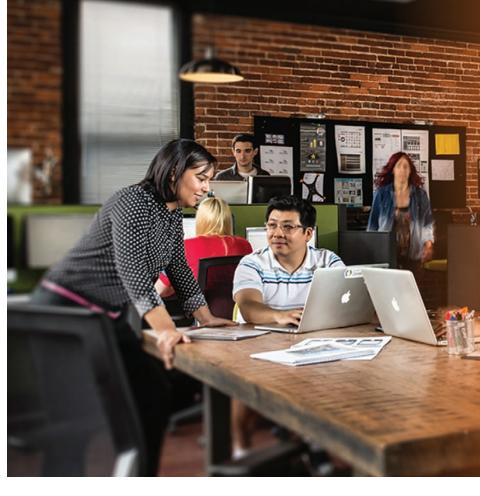
HIGHER EDUCATION

Tampa Bay is home to nearly 80 colleges, universities and technical schools, training the students of today for the iobs of tomorrow.

The University of South Florida is one of the largest universities in the nation, with 48,000 students and more than 2,000 faculty members, researchers and teachers. It's also one of the most globally diverse, with more than 4,000 international students and 200 research scholars from 138 different countries.

Named one of "America's Best Colleges" by Forbes, nearly a quarter of the University of Tampa's graduate students come from nations outside the United States, encouraging opportunities for diverse cultural and educational exchange.

Saint Leo University is a Top 10 provider of higher education to the military. Its Tampa Education Center



offers learning opportunities to working adults, and serves as a support center for online students throughout the world.

U.S. News & World Report ranked Eckerd College #127 of private liberal arts colleges in the United States.

Hillsborough Community College is a leading two-year institution in associate degrees awarded, and assists businesses with a comprehensive corporate training and continuing education division.

St. Petersburg College is ranked #7 in the nation in associate degrees awarded in liberal arts and sciences, general studies and humanities.

Ringling College of Art and Design is among the world's top-ranked schools for computer animation and the #1 "Most Wired Campus" according to U.S. News & World Report.

RECRUITMENT AND TRAINING

Our workforce recruitment and training assistance will allow you to establish local operations in less time, >>

TESTIMONIAL •• CITI

Citi has been in Tampa Bay for more than 30 years. The Tampa campus, which employs nearly 6,000, is the global hub of Citi's anti-money laundering operations. Over 1,200 technologists work on everything from the company's technology infrastructure to application development.

"It's been easy to recruit nationally for people to move to Tampa...[and] local universities are a huge generator of talent "

- Gregg Morton, President of Citi's Tampa campus

FAST FACT™

USF IS THE FASTEST GROWING RESEARCH UNIVERSITY IN THE UNITED STATES, AND HAS BEEN RANKED AMONG THE TOP 15 U.S. PATENT-GENERATING UNIVERSITIES IN THE WORLD FOR SIX CONSECUTIVE YEARS.



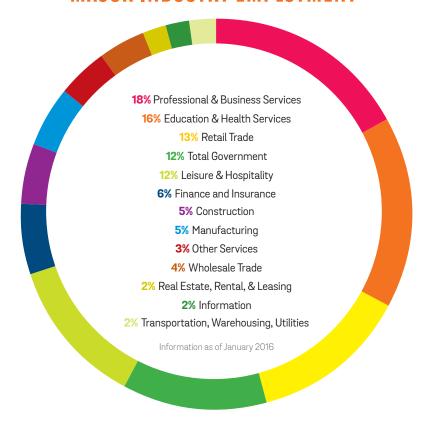
>> at a lower cost. Working with CareerSource Tampa Bay and CareerSource Pinellas, we offer programs that help you recruit and train new employees, and maintain and expand the skills of your existing workforce.

Enhancing the competitiveness of our regional workforce is a top priority in Tampa Bay. In recent years, our leading business and economic development organizations joined together to identify current and future employer needs in key high-growth industries, including information technology and manufacturing. Through this effort, we've created new workforce development opportunities, including apprenticeships, on-the-job training, and fellowships, as well as programs for continuing professional education and partnerships with local colleges and national universities.

MANUFACTURING ALLIANCE OF HILLSBOROUGH COUNTY

Propelled by rapid innovation, today's manufacturers rely on increasingly advanced technology - and they need skilled workers to develop and operate it. So our community's leaders, including Hillsborough County, Hillsborough Community College, Hillsborough County Public Schools, and CareerSource Tampa Bay, joined forces to create the Manufacturing Alliance of Hillsborough County. By providing students, teachers, and job seekers with the resources they need, we will help our manufacturing sector to succeed for generations to come. Together, the Manufacturing Alliance of Hillsborough County is forging a solid future for the industry that is building our world. Learn more at madeinhillsborough.org

TAMPA-ST. PETERSBURG-CLEARWATER MSA MAJOR INDUSTRY EMPLOYMENT



TESTIMONIAL 🗝 Cognizant

Global technology services giant Cognizant is expanding its operations in Tampa. The company is doubling its local workforce, adding more than 400 new employees to provide business process services, application development, and systems maintenance for U.S. corporations in the financial services, insurance, and health care industries.

"Florida and the Tampa area are an attractive place to do business given the robust infrastructure that has been created for technology companies, and the rich talent pool fed by the state's 12 universities and concentration of highly skilled military veterans and spouses."

> — Steven Schwartz, Executive Vice President and Chief Legal and Corporate Affairs Officer, Cognizant

BUSINESS CLIMATE



WE MAKE IT EASIER TO DO BUSINESS IN TAMPA BAY, WHERE YOU'LL FIND AN EFFICIENT, AFFORDABLE, AND COMPETITIVE OPERATING ENVIRONMENT WITH THE RESOURCES AND SUPPORT YOU NEED TO ACHIEVE YOUR GOALS

PRO-BUSINESS GOVERNMENT

→ Florida is a Right-to-Work state and consistently ranked one of the best for business due to its stable leadership and favorable corporate tax policies. Locally, collaboration between government and industry has resulted in effective development practices, expedited permitting, and a streamlined regulatory process.

AFFORDABILITY

Tampa Bay is one of the most cost competitive places to do business in the nation. Companies here enjoy low labor costs and a low tax operating environment, with a local sales tax of seven percent, a state corporate income tax of only 5.5 percent and no personal income tax.

INCENTIVES

Targeted, performance-based financial incentives for qualifying projects can lower the barriers to market entry and mitigate the cost of relocation and expansion. We'll work with you to access these resources, as well as workforce training grants, tax exemption programs and more.



BUSINESS CLIMATE

We're not the only ones who think Tampa Bay is a great place for business.



Best City for Business in the Southeast (Money magazine)



Best State for Business in the Southeast (Chief Executive magazine)



Best State Corporate Tax Environment (Area Development)



Most Cost-Friendly Business Location Among Large U.S. Cities (KPMG)

WORLD'S FIRST WELL CERTIFIED™ CITY DISTRICT FOR WELLNESS

Tampa and Hillsborough County are in the midst of a historic transformation that will shape the economic future of the region. One of the most high profile projects underway in Tampa is Strategic Property Partners' (SPP) redevelopment of 40 acres along the downtown waterfront. SPP, a real estate development joint venture between Bill Gates' Cascade Investment, LLC, and Jeff Vinik, owner of the Tampa Bay Lightning, is creating a mixed-use development in the heart of the urban core that will be the world's first WELL Certified™ city district for wellness. The district will offer a walkable, sustainable, Wi-Fi-connected, and healthy environment for tenants, residents, students, and guests. SPP currently owns the 719-room Marriott Waterside Hotel and Marina as well as Channelside Bay Plaza, both of which are located on the water.

While the entire SPP project will be developed over time, a number of projects are planned to start

construction: a new 400-500 room hotel, a 650,000 square foot signature office tower, 200,000 square feet of retail, restaurants and entertainment venues, the University of South Florida Morsani College Of Medicine and Heart Institute, as well as an adjoining office building to house health industryrelated businesses.

The district possesses a number of exciting amenities in close proximity that attract over three million visitors annually: Amalie Arena (home to the Tampa Bay Lightning National Hockey League team and many concerts and other events), Tampa Bay History Center, Tampa Convention Center, Florida Aquarium, and an active passenger cruise terminal that serves close to 900,000 travelers each year. When all three phases of the project are completed, the development will be approximately 6,000,000 square feet of commercial, residential, and retail space with a total investment exceeding \$2 billion.



IT'S YOUR MOVE. MAKE IT TAMPA.

